FORWARD PLAN OCTOBER 2026 - MAY 2027
(Including notice of key decisions and notice of any decisions likely to be considered in a closed meeting)

NOTICE OF KEY DECISIONS

The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 require that local councils give 28 days' notice of any key decisions to be made. The forward plan sets out the key decisions that the cabinet and individual cabinet members intend to take over the following three months, together with key decisions by officers and neighbourhoods. The plan is updated each month. The forward plan also includes budget and policy framework matters on which the cabinet will make a recommendation to council assembly.

The forward plan is divided into four parts:

Part One – Cabinet Key Decisions (and budget and policy framework items)
Part Two – Individual Cabinet Member Key Decisions
Part Three – Officer Key Decisions
Part Four – Neighbourhood Key Decisions

All key decisions listed on the forward plan are subject to the scrutiny review process, unless there are exceptional and urgent circumstances in which case a decision may be implemented immediately.

NOTICE OF DECISIONS LIKELY TO BE CONSIDERED IN A CLOSED MEETING

This is formal notice under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the cabinet meetings listed in this forward plan are likely to be held in closed session because the agenda and reports for the relevant meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it.

Whilst the majority of the cabinet's business at the meetings listed in this forward plan will be open to the public to attend, there will inevitably be some business to be considered that contains, for example, confidential, commercially sensitive or personal information. These reports containing closed information are indicated on the plan, together with the reasons why the information is likely to be considered in closed session.

Representations
Any person may make a representation requesting, with reasons, that a particular report likely to be considered in closed session should be open to the public. A representation should be addressed to the council's proper constitutional officer (see details below). Five clear working days prior to the meeting, a notice will be published including a statement of the reasons for the meeting to be held in closed session, any representations received and the cabinet's response to any such representations.

Contact
Proper Constitutional Officer
Constitutional Team, Southwark Council, PO Box 64529, SE1P 5LX
Email: constitutional.team@southwark.gov.uk; Tel: 020 7525 7055

Dated: 3 September 2026
Note: The 28 day notice takes effect from 3 September 2026.

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(Including notice of key decisions and notice of any decisions likely to be considered in a closed meeting)

Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood	Ward
Part 1: The following matters will be considered by the full cabinet under Southwark Council's constitution												
Gateway 1 - Highways works contract	Procurement strategy renewal for Highways works contract	Key Decision Significant impact on the community	Executive	October 2026	All key stakeholders	Open	Report, Appendices	Polyvios Polyviou 07561 298792 polyvios.polyviou@southwark.gov.uk	Aled Richards	Councillor James McAsh	All	All Wards
Climate Annual Report and Climate Action Plan update	To note the climate annual report and progress on delivery of the climate action plan for 2025-26	Key Decision Significant impact on the community	Executive	October 2026	All key stakeholders	Open	Report, Appendices	Tom Buttrick 020 7525 5604 tom.buttrick@southwark.gov.uk	Aled Richards	Councillor Eloise Waldon-Day	All	All Wards
Aylesbury Estate Update Report	To provide an update on the delivery strategy for the estate, key events to date and request delegated authority for delivery of future phases	Key Decision Financial threshold exceeds £500,000	Executive	October 2026	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Lorraine Roach 07902 705200 lorraine.roach@southwark.gov.uk	Hakeem Osinaike	Councillor Alexandra Austin	Walworth	Faraday
Relocation of Beormund Special School	To consider the outcome of consultation and decide on the relocation of Beormund special school	Key Decision Significant impact on the community	Executive	October 2026	All key stakeholders	Open	Report, Appendices	Michael Crowe 07593 816 610 michael.crowe@southwark.gov.uk	David Quirke-Thornton	Councillor Rebecca Corn	All	All Wards

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Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood	Ward
Gateway 1 Development Partner procurement strategy for the pipeline keyworker housing sites at Rotherhithe New Road and at the 25 Cherry Gardens Street	Approval of the procurement strategy for the delivery keyworker housing towards meeting the council's target of 500 keyworker homes in the borough	Key Decision Financial threshold exceeds £500,000	Executive	October 2026	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Catherine Brownell 07940 298171 catherine.brownell@southwark.gov.uk	Clive Palfreyman	Councillor Alexandra Austin	Bermondsey, Rotherhithe	North Bermondsey ; Rotherhithe
Repairs and Maintenance Policy	To agree the new Repairs and Maintenance Policy	Key Decision Significant impact on the community	Executive	October 2026	All key stakeholders	Open	Report, Appendices	Ryan Collymore 020 7525 7339 ryan.collymore@southwark.gov.uk	Hakeem Osinaike	Councillor Reginald Popoola	All	All Wards
Ledbury Estate Phase 2 - Appropriation for Planning Purposes	To approve the appropriation of Ledbury Estate Phase 2 for planning purposes	Key Decision Financial threshold exceeds £500,000	Executive	October 2026	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Osama Shoush 07842 616477 osama.shoush@southwark.gov.uk	Hakeem Osinaike	Councillor Alexandra Austin	Old Kent Road	Old Kent Road

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Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood	Ward
GW2: Fire Safety Remediation Works Contract	Approval of contract award for two new contracts	Key Decision Financial threshold exceeds £500,000	Executive	October 2026	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Ryan Collymore 020 7525 7339 ryan.collymore@southwark.gov.uk	Hakeem Osinaike	Councillor Reginald Popoola	All	All Wards
Phase 2b of the Tustin Estate Renewal and Phase 2 Appropriation	Approval to proceed with Phase 2b of the Tustin Estate Renewal and Phase 2 Appropriation	Key Decision Financial threshold exceeds £500,000	Executive	October 2026	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Osama Shoush 020 7525 3656 osama.shoush@southwark.gov.uk	Hakeem Osinaike	Councillor Alexandra Austin	Old Kent Road	Old Kent Road
Council Homes Investment Strategy	Approval of 5-year investment plan to ensure council homes are safe, sustainable and meet the Decent Homes Standard	Key Decision Significant impact on the community	Executive	December 2026	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Paul Wood 5 020 7525 4822 paul.wood@southwark.gov.uk	Hakeem Osinaike	Councillor Reginald Popoola	All	All Wards
Part 2: The following matters will be decided by individual cabinet members in accordance with part 3D (Matters referred to individual cabinet members for decision) of the Southwark Constitution												

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Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood	Ward
Youth offer commissioning framework and extension of positive futures for young people grants	To adopt a newly developed youth offer commissioning framework and extend the current youth service grants to enable its implementation	Key Decision Financial threshold exceeds £500,000	Executive Member for Community Safety and Engagement	October 2026	All key stakeholders		Report, Appendices	Eva Gomez 020 7525 7246 eva.gomez @southwark .gov.uk	Aled Richards	Councillor David Watson	All	All Wards
E-scooter and e-bike parking bays	To approve the implementation of additional e-scooter and e-bike parking bays across the borough	Key Decision Significant impact on the community	Leader of the Council	October 2026	All key stakeholders		Report, Appendices	John Wade 020 7525 0141 john.wade@ southwark.g ov.uk	Aled Richards	Councillor James McAsh	All	All Wards
Determination of Objections – Permanent e-scooter and e-bike parking bays	To consider and determine the objections received during statutory consultation and the officer response relating to the installation of e-scooter and e-bike parking bays	Key Decision Significant impact on the community	Leader of the Council	October 2026	All key stakeholders		Report, Appendices	John Wade 020 7525 0141 john.wade@ southwark.g ov.uk	Aled Richards	Councillor James McAsh	All	All Wards

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Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood	Ward
School Streets - St Peters Church of England Primary School	To implement a School Street in St Peters Church of England Primary School (Liverpool Grove) introducing timed road closures during school start and finish times to improve safety and air quality.	Key Decision Significant impact on the community	Leader of the Council	October 2026	All key stakeholders		Report, Appendices	Polyvios Polyviou 07561 298792 polyvios.polyviou@southwark.gov.uk	Aled Richards	Councillor James McAsh	Walworth	Faraday; North Walworth
GW2: Brandon Estate External Wall Remediation Works	Approval to appoint contractor	Key Decision Financial threshold exceeds £500,000	Executive Member for Council Homes	October 2026	All key stakeholders		Report, Appendices	Ryan Collymore 020 7525 7339 ryan.collymore@southwark.gov.uk	Hakeem Osinaike	Councillor Reginald Popoola	**W**alworth	Newington
School Streets - Riverside Primary School	To implement a School Street in Riverside Primary School (Bevington St) introducing timed road closures during school start and finish times to improve safety and air quality.	Key Decision Significant impact on the community	Leader of the Council	October 2026	All key stakeholders		Report, Appendices	Polyvios Polyviou 07561 298792 polyvios.polyviou@southwark.gov.uk	Aled Richards	Councillor James McAsh	Bermondsey	North Bermondsey
Highway Infrastructure Asset Management Plan (HIAMP) revision	Our internal audit process and the DfT Incentive fund requires our HIAMP to be updated. Consultation amendments to be considered and approved.	Key Decision Significant impact on the community	Leader of the Council	October 2026	All key stakeholders		Report, Appendices	Polyvios Polyviou 07561 298792 polyvios.polyviou@southwark.gov.uk	Aled Richards	Councillor James McAsh	All	All Wards

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Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood	Ward
Gateway 1 - Procurement Strategy - Stop Smoking, Healthy Weight Services and Exercise on Referral Services	To agree the procurement strategy for the commissioning of stop smoking, healthy weight and exercise on referral services	Key Decision Financial threshold exceeds £500,000	Deputy Leader and Executive Member for Neighbourhoods, Strategic Planning and Wellbeing	October 2026	All key stakeholders		Report, Appendices	Rebecca Harkes rebecca.harkes@southwark.gov.uk	David Quirke-Thornton	Councillor Victor Chamberlain	All	All Wards
School organisation changes consultation	To agree to commence initial consultation on proposed statutory school organisation changes	Key Decision Significant impact on the community	Executive Member for Education and Care	October 2026	All key stakeholders		Report, Appendices	Michael Crowe 07593 816 610 michael.crowe@southwark.gov.uk	David Quirke-Thornton	Councillor Rebecca Corn	All	All Wards
Gateway 3 - Alternative Provision (AP) Framework	To agree a continuation of the Alternative Provision Framework to ensure continuity of support for some of the borough's most at risk children and young people.	Key Decision Financial threshold exceeds £500,000	Executive Member for Education and Care	November 2026	All key stakeholders		Report, Appendices	Chloe Apter 020 7525 0306 Chloe.Apter@southwark.gov.uk	David Quirke-Thornton	Councillor Rebecca Corn	All	All Wards
Gateway 1 - Procurement Strategy for the Recovery Support Service for Substance Use	Procurement strategy for the Recovery Support Service for Substance Use – peer mentoring and service user involvement service for substance use.	Key Decision Financial threshold exceeds £500,000	Deputy Leader and Executive Member for Neighbourhoods, Strategic Planning and Wellbeing	December 2026	All key stakeholders		Report, Appendices	Iain Gray 07736 406878 iain.gray@southwark.gov.uk	David Quirke-Thornton	Councillor Victor Chamberlain	All	All Wards
Part 3: The following matters will be decided under delegated authority by chief officers in accordance with the Southwark Constitution												

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Elmwood Road SE24 9NR	Disposal of the Council's freehold interest by auction or any other approved method of sale	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	October 2026	All key stakeholders		Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor Sam Foster	Dulwich	Dulwich Village
Approval of the acquisition of St Mary Magdalene Church of England Primary School, Brayards Road, SE15 3RA	Approval to acquire the interest in the school of the Incumbent and Churchwardens of St Mary Magdalene and to approve the transfer back of the land to the council.	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	October 2026	All key stakeholders		Report, Appendices	Pascale Rosenbloom 020 7525 1130 pascale.rosenbloom@southwark.gov.uk	Clive Palfreyman	Councillor Sam Foster	Nunhead and Peckham Rye, Peckham	Peckham Rye; Rye Lane
GW3 Roofing & Rainwater	Approval of contract extension to A&E Elkins Ltd and Bridgewater Ltd for 12 months	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	October 2026	All key stakeholders		Report, Appendices	Keith Kiernan 020 7525 5837 keith.kiernan@southwark.gov.uk	Clive Palfreyman	Councillor Reginald Popoola	All	All Wards
GW3 Fire Protection	Approval of contract extension to PRB Estates Ltd and Ductclean (UK) Ltd for 12 months	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	October 2026	All key stakeholders		Report, Appendices	Keith Kiernan 020 7525 5837 keith.kiernan@southwark.gov.uk	Clive Palfreyman	Councillor Reginald Popoola	All	All Wards
GW2:Housing Aids & Adaptations (HAT) contracts	Approval of contract award for three new HAT contracts	Key Decision Financial threshold exceeds £500,000	Strategic Director of Housing	October 2026	All key stakeholders		Report, Appendices	Keith Kiernan 020 7525 5837 keith.kiernan@southwark.gov.uk	Hakeem Osinaike	Councillor Reginald Popoola	All	All Wards

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GW3 Aylesbury Estate (Taplow) Voids Programme	Approval for the inclusion of the FRA works in the Taplow Voids Works Programme and other associated costs	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	October 2026	All key stakeholders		Report, Appendices	Lorraine Roach 07902 705 200 lorraine.roach@southwark.gov.uk	Clive Palfreyman	Councillor Reginald Popoola	Walworth	Faraday
GW3 Leisure Decarbonisation Capital Works Procurement - Peckham	To update the contract to Include the Air Handling Unit (AHU) works to the contractor's decarbonisation works at Peckham Pulse leisure centre	Key Decision Financial threshold exceeds £500,000	Strategic Director of Environment, Sustainability and Leisure	October 2026	All key stakeholders		Report, Appendices	Tom Sharland 020 7525 0959 tom.sharland@southwark.gov.uk	Aled Richards	Councillor Eloise Waldon-Day	Peckham	Peckham
Gateway 3: Leisure Decarbonisation Capital Works Procurement - Peckham Pulse Leisure Centre	To approve the contract variation of the Leisure Decarbonisation Capital Works to include the Air Handling Replacement Unit Replacement at Peckham Pulse Leisure Centre	Key Decision Financial threshold exceeds £500,000	Strategic Director of Environment, Sustainability and Leisure	October 2026	All key stakeholders		Report, Appendices	Ian Gallagher 07889 393163 ian.gallagher@southwark.gov.uk	Aled Richards	Councillor Vanessa Threadgold, Councillor Eloise Waldon-Day	Peckham	Peckham
Gateway 2: Building Management System Replacement in Leisure Centres	Gateway 2 seeking the approval for the award of contract for the replacement of the Building Management Systems in Leisure Centres	Key Decision Significant impact on the community	Strategic Director of Environment, Sustainability and Leisure	October 2026	All key stakeholders		Report, Appendices	Ian Gallagher 07889 393163 ian.gallagher@southwark.gov.uk	Aled Richards	Councillor Vanessa Threadgold	All	All Wards

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Procurement of Consultancy support for Waste Management Strategy	This is for procuring external consultancy support for added capacity and specialist expertise to produce a Draft long term waste strategy.	Key Decision Significant impact on the community	Strategic Director of Environment, Sustainability and Leisure	October 2026	All key stakeholders		Report, Appendices	Tom Sharland 020 7525 0959 tom.sharland@southwark.gov.uk	Aled Richards	Councillor Eloise Waldon-Day	All	All Wards
GW2 Contract Award Approval for The Nest Open Access Service for CYP Mental Health and Emotional Wellbeing	Contract Award approval for The Nest Open Access Service for CYP mental health and wellbeing to Groundwork London	Key Decision Significant impact on the community	Strategic Director of Children and Adult Services	October 2026	All key stakeholders		Report, Appendices	Jubin Mama jubin.mama@southwark.gov.uk	David Quirke-Thornton	Councillor Rebecca Corn	All	All Wards
Grosvenor Terrace SE5 0NP (A)	Disposal of the Council's freehold interest by auction or any other approved method of sale	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	October 2026	All key stakeholders		Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor Sam Foster	Camberwell	Camberwell Green
Approval to renew the lease of Northcott House, 259 Waterloo Road	Approval to renew the council's lease of Northcott House, a single homeless hostel used as step down accommodation	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	October 2026	All key stakeholders		Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor Sam Foster	Borough and London Bridge	St George's

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Gateway 2 - Contract Award Report - All-Age Drug and Alcohol Prevention, Treatment and Recovery Service	Award of Contract for All-Age Drug and Alcohol Prevention, Treatment and Recovery Service	Key Decision Financial threshold exceeds £500,000	Strategic Director of Children and Adult Services	October 2026	All key stakeholders		Report, Appendices	Donna Timms 020 7525 7497 donna.timms@southwark.gov.uk	David Quirke-Thornton	Councillor Victor Chamberlain	All	All Wards
Gateway 2 Contract Award Approval - Carers Service	Approval to award a contract for a carers service	Key Decision Financial threshold exceeds £500,000	Strategic Director of Children and Adult Services	November 2026	All key stakeholders		Report, Appendices	Sam Edwards 020 752 54704 sam.edwards@southwark.gov.uk	David Quirke-Thornton	Councillor Rebecca Corn	All	All Wards
GW2: Provision of Security Services Supported Hostels	Provision of Security Services	Key Decision Significant impact on the community	Strategic Director of Housing	November 2026	All key stakeholders		Report, Appendices	Wayne Haywood 020 7525 5507 wayne.haywood@southwark.gov.uk	Hakeem Osinaike	Councillor Reginald Popoola	All	All Wards
GW2: Asbestos Consultancy contracts	Approval of contract award for two new contracts	Key Decision Financial threshold exceeds £500,000	Strategic Director of Housing	November 2026	All key stakeholders		Report, Appendices	Duncan Rimmer 07983 047805 duncan.rimmer@southwark.gov.uk	Hakeem Osinaike	Councillor Reginald Popoola	All	All Wards
Gateway 3 - 0-19 Children's Community Public Health Service	Contract extension for 0-19 Children's Community Public Health service	Key Decision Financial threshold exceeds £500,000	Strategic Director of Children and Adult Services	December 2026	All key stakeholders		Report, Appendices	Jen Ross 020 7525 7601 jen.ross@southwark.gov.uk	David Quirke-Thornton	Councillor Victor Chamberlain	All	All Wards

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Gateway 2 Leisure Decarbonisation Capital Works Procurement – Dulwich	To award the contract to appoint a contractor to undertake decarbonisation capital works to Dulwich Leisure Centre (subject to planning permission)	Key Decision Financial threshold exceeds £500,000	Strategic Director of Environment, Sustainability and Leisure	December 2026	All key stakeholders		Report, Appendices	Tom Sharland 020 7525 0959 tom.sharland@southwark.gov.uk	Aled Richards	Councillor Eloise Waldon-Day	East Dulwich	Goose Green
Part 4: The following matters will be decided by multi-ward area forums in accordance with the Southwark Consitution												